



SHELL SCOTFORD

November 24, 2015



Michael Frigge, General Manager, Scotford Upgrader

COMMUNITY IMPACT

EMPLOYMENT

- 1,300 full-time employees
- 800 long-term contractors
- In excess of 10,000 short-term contractors annually

ECONOMIC IMPACT

- Approx. \$125 million to date in 2015 in contracts in Fort Saskatchewan & Strathcona County
- Overtime meals, meeting catering use local restaurants
- Turnaround contractors increase use of local service-oriented business (ex. restaurants, oil change, retail)



SUCCESSFUL TURNAROUNDS

■ TURNAROUNDS

- Spring Upgrader
 - April-June
- Fall Refinery & Chemicals Plant
 - September-October



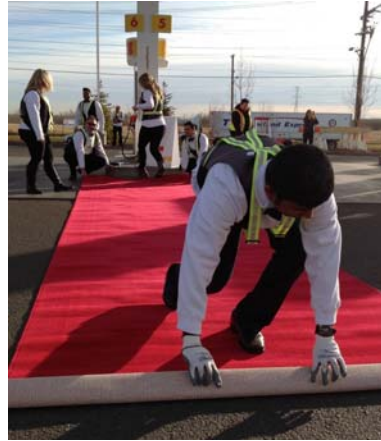
QUEST CARBON CAPTURE & STORAGE START UP



- International attention on Fort Saskatchewan, Strathcona County – Tour delegations from UK, South Korea, Mexico, Taiwan, China, USA, Norway, etc.
- Launch/Valve Turning in November attracted international media
- One part of solution to climate change

COMMUNITY CREW

- **Customer Appreciation Day**
 - #FabulousShell
- **#FuellingKindness**
 - Continued at Trade Show & Sale
- **Days Of Caring**
 - Fort Saskatchewan Museum
 - Families First Society
 - Boys & Girls Club
- Completed *In Good Hands* community mural in 2015



SOCIAL INVESTMENT



- **\$400,000 – River Valley Project**
 - Announced Q4 2014
 - 2015 saw at West River's Edge:
 - Tree Planting #1 – Ecosystems Protection along X-Country Ski Trails
 - Tree Planting #2 – Chalet Beautification & Blueberry Patch
 - Statue Unveiling – Big Piece of the Puzzle
 - Installation of 2 Lookout Points (1 over the pond; 1 over the river)
- **\$110,000 – Boys & Girls Club of Fort Saskatchewan**
 - Expand parking lot and pedestrian safety program

SOCIAL INVESTMENT

■ \$52,000* – Community Service Fund

- All Shell employees can access funding for any organization they volunteer with in Canada
- Up to \$1000 per employee per organization

■ \$30,000 – Community Grants Program

- Awarded 9 community groups a total of \$30,000
- Light Up The Night Halloween Safety Program
 - 2,700 local schoolchildren received 10 safety tips from RCMP & glow stick to wear while Trick-or-Treating



■ \$8,000 – Event Donations

- Preference given to organizations that leverage our donation to raise funds (ex. gift baskets, Telus World of Science one-year family passes, Oilers tickets, etc)

*2014 Fort Saskatchewan only (does not include Strathcona County, Sherwood Park, Bruderheim)

COMMUNITY PARTNERSHIPS



- **Shell Theatre** – Performance Series, eyeGo to the Arts
- **Canada Day** – Headliner & Entertainment, Cool-Down Zone, Kids' Firefighter Challenge
- **Farm Smarts Safety Camp** (Josephsburg)
- **Fort Saskatchewan Trade Show & Sale**
- **Chamber of Commerce Business Awards Gala**
- **Coats For The County Campaign** (IVC – Strathcona County)

COMING IN 2016 – SOCIAL INVESTMENT

■ River Valley Project Continues

- Shell Wetlands – Near Downtown
- Tree Planting #3 at West River's Edge – Sept. 24, 2016 at 9:00 am
- Interpretive Signage & Trail Markers at West River's Edge



■ Community Grants Program

■ International Women's Day Awards Gala – Title Sponsor

LOOKING AHEAD – TURNAROUNDS



■ 2016 Turnarounds

- Spring – Upgrader
- Fall – Refinery

LOOKING AHEAD – MAJOR INVESTMENT

- Refinery Hydrocracker Debottleneck
 - Significant investment from Royal Dutch Shell in Scotford
 - One of only two Global Downstream projects in Shell to be funded
 - Will produce increased diesel
 - Construction jobs

