## Three-Year Operating Financial Plan Forecast (2024-2026)

		2023	2024 Forecast Budget		2025 Forecast Budget		2026 Forecast Budget	
		Budget						
Operating Revenue								
Property Taxes	\$	54,126,617	\$	54,626,617	\$	57,035,781	\$	58,803,983
Utility User Rates & Charges		20,437,493		21,547,064		22,330,685		24,195,437
Fines and Penalties		2,985,206		2,985,272		2,985,338		2,985,404
User Fees & Charges		7,657,725		7,968,151		8,263,997		8,545,728
Government Operating Grants		1,600,145		1,457,145		1,530,145		1,455,145
Investment Income		2,515,000		2,515,000		2,515,000		2,515,000
Other Revenue		48,208		48,208		48,208		48,208
Total Operating Revenue	\$	89,370,394	\$	91,147,457	\$	94,709,154	\$	98,548,905
Operating Expenses								
Salaries, Wages, and Benefits		33,466,118		35,018,689		36,026,645		36,913,028
Purchases from Other Governments and Agencies								
Purchases from Other Governments and Agencies		1,097,102		1,145,558		1,145,558		1,145,558
Wastewater Management Services		5,700,000		5,922,200		6,146,800		6,146,800
Water Supply Services		4,343,800		4,660,400		4,996,300		5,352,600
RCMP Contract		5,355,703		5,752,643		5,615,263		5,719,263
Contracted Services		7,091,708		7,573,178		7,933,701		8,059,440
Utilities		2,999,078		3,021,818		3,021,818		3,030,818
Materials and Supplies		3,980,760		3,794,389		3,842,130		3,998,992
Community Grants and Programs		1,967,245		1,967,245		1,962,245		1,962,245
Interest on Long Term Debt		1,073,985		1,369,951		1,487,311		3,610,398
Service Maintenance Contracts		4,826,071		4,917,247		4,976,384		5,037,295
Advertising and Printing		587,672		558,422		560,022		558,422
Training and Development		714,490		776,815		812,590		837,240
Insurance		817,056		821,056		821,756		821,756
General Administration		963,904		972,418		971,732		971,846
Other Expenses		278,945		278,945		278,945		278,945
Total Operating Expenses	\$	75,263,637	\$	78,550,974	\$	80,599,200	\$	84,444,646
Other Items								
Transfer to/from Reserves		10,553,940		11,964,736		12,659,320		14,310,825
Repayment of Long Term Debt		3,552,817		2,540,911		2,718,836		3,787,854
Total Other Items	\$	14,106,757	\$	14,505,647	\$	15,378,156	\$	18,098,679
Net (Surplus)/Deficit	Ś		\$	1,909,164	\$	1,268,202	\$	3,994,420